

APPENDIX D

COLLECTION PLAN EXTRACTS

1. This appendix provides two recommended collection plan formats (Figures D-1 and D-2) which may be adjusted to fit specific requirements.
2. The intelligence collection plan worksheet is a valuable aid to collection management in planning and directing the collection effort. For many requirements, particularly those concerned with enemy capabilities and vulnerabilities, a written collection worksheet is advisable. The detail in which it is prepared, however, depends on the particular requirement to be satisfied and the extent to which the overall collection effort must be coordinated.
 - a. At battalion and brigade, the collection plan worksheet is very informal. It may consist of a list of available collection means plus brief notes or reminders on current intelligence requirements and specific information that must be collected.
 - b. At corps and division, collection planning is more complex. The PIR of a corps commander often require painstaking analysis, and the coordination of the overall collection effort is a major undertaking. For that reason, written collection worksheets prepared at these echelons are very detailed. The following diagram shows a collection plan format suitable for division and corps. Brigades and battalions modify this format to fit their requirements.

PRIORITY INTELLIGENCE REQUIREMENTS AND INFORMATION REQUIREMENTS	INDICATORS	SPECIFIC INFORMATION REQUIREMENTS	COLLECTION AGENCIES	PLACE AND TIME TO REPORT	REMARKS
LIST PIR/IR. LEAVE SUFFICIENT SPACE TO LIST INDICATORS FOR EACH PIR/IR IN COLUMN 2.	LIST INDICATORS THAT WILL SATISFY EACH PIR.	LIST SPECIFIC INFORMATION REQUIRED TO SATISFY THE INDICATOR. KEY REQUIREMENTS TO NAI ON THE EVENT TEMPLATE IF POSSIBLE. THESE REQUIREMENTS FORM THE BASIS FOR SPECIFIC ORDERS AND REQUESTS.	PLACE AN X UNDER EACH AGENCY THAT CAN COLLECT THE REQUIRED INFORMATION. CIRCLE THE X WHEN AN AGENCY HAS BEEN SELECTED AND TASKED.	PLACE MAY BE A HEADQUARTERS OR UNIT. TIME MAY BE SPECIFIC, PERIODIC, OR AS OBTAINED.	INCLUDE MEANS OF REPORTING (VIA SPOT REPORT FORMAT); ESTABLISHED COMMUNICATIONS (MULTICHANNEL, FM, RATT), OR STATE "BY SOP" IF SOP CRITERIA APPLIES FOR RESPONDING TO COLLECTION REQUIREMENTS.
1. Will the enemy attack? If so, when, where, and in what strength? 2. ---	Missing of mech elements, artillery, and logistical support.	Enemy movement between ridge vic 5847-5842 to Seine River. Rpt size and type unit, direction of movement, and termination pt. Special attention to NAI 3, 5, & 8.			

Figure D-1. Collection Worksheet Format.

CLASSIFICATION																					
COLLECTION PLAN																					
PERIOD COVERED: FROM H-12 Hours TO H+12 Hours																					
UNIT: 32nd Inf Div (Mech)																					
PRIORITY INTELLIGENCE REQUIREMENTS AND INFORMATION REQUIREMENTS	INDICATIONS (ANALYSIS OF INTELLIGENCE REQUIREMENTS)	AVENUE OF APPROACH		COORDINATES		AGENCIES TO BE EMPLOYED										HOUR AND DESTINATION OF REPORTS	REMARKS				
		MOBILITY CORRIDOR NO		FM TO																	
FIN 1. Will the enemy attack? If so, who, what, when, where, and in what strength?	a. Formation of RAGs & DAGs b. Excessive barrage jamming c. Massing of motorized rifle elements (tanks, artillery & logistic support) d. Movement of units forward	NAMED AREA OF INTEREST	DISTANCE	TIME	SPECIFIC ORDERS OR REQUESTS	OBSERVED TIME	I CORPS	II CORPS	23d ARMD	1st BDE	2d BDE	3d BDE	DIV ARTY	DISCOM	52d MI BN	52d MP CO	DIV ADA BN	DIV CAVSODN	ENGR BN	GS	
		NET	NLT	NET	NLT																
		NAI	2	20km	H-12 H+4	1a Report formation of RAGs & DAGs for the following units: 67TD, 63TD, 11/1 MRD VIC UQ617		X	X	(X)					(X)						
		NAI	1	10km	H-12 H+12	1b Report jamming of all nets w/ emphasis on CMI & control nets		X	X	X	(X)	(X)	(X)	(X)	X	X	X	X	X	X	
		NAI	2	5km	H-12 H+12	1c Report number & type of vehicles in fwd assembly areas emphasis to vic TQ6020, TQ6214 UQ617		(X)	X	X					(X)						
		NAI	3	5km	H-12 H+1	1d Report of movement south out of fwd assembly areas via highways 7, 24, 120, 16 & 7		(X)	X	X					(X)						
		AVENUE OF APPROACH		COORDINATES		AGENCIES TO BE EMPLOYED										Briefly state specific information to be sought that will substantiate each indication. Specific information needs become the basis for orders and requests to collect information. (List all available units that can be employed in the collection of required information.) Place an "X" under each unit that can acquire the specific information sought. Circle the "X" under the unit actually selected that will be assigned collection action.					
		MOBILITY CORRIDOR NO		FM TO																	
		NAMED AREA OF INTEREST	DISTANCE	TIME	SPECIFIC ORDERS OR REQUESTS	OBSERVED TIME															
		NET	NLT																		
		NAI																			
		NAI																			
		NAI																			

CLASSIFICATION

Figure D-2. Collection Plan Format.

3. A visual file index (Figures D-3 and D-4), using 5x8 inch cards, is another method for maintaining a collection plan. In this method, a collection requirement is displayed across the bottom of a card. The remainder of the card may contain the following:

- * Priority.
- * Request or request number.
- * Time requested and time when information will no longer be of value.
- * Additional distribution of results.
- * Collection agencies tasked and time.
- * Time the answer was received.
- * Answer.
- * Time the answer was disseminated to the requestor.

NOTE: The following illustrations provide examples of the visual file system.

<p>PRIORITY: 1 REQUESTOR: G2, 324 DIV (M) TIME REQUESTED: 050200 MAY 82 ADDITIONAL DISTRIBUTION: NONE COLLECTION AGENCY TASKED: 5th CORPS REQUEST NO: RH 84 TIME REQUIRED: 052100 MAY 82 RESPONSE: TELS LOCATION VICINITY OF COORDINATES NB880100. TIME ANSWER DISSEMINATED: 052015 MAY 82</p>	<p>PRIORITY: REQUESTOR: TIME REQUESTED: ADDITIONAL DISTRIBUTION: COLLECTION AGENCY TASKED: REQUEST NO: TIME REQUIRED: RESPONSE:</p>
REQUEST LOCATIONS OF ANY TELS IN VICINITY OF COORDINATES NA438070, NB370100, AND NB880100.	
REQUEST LOCATIONS OF ANY METEOROLOGICAL ASSOCIATED RADARS IN VIC OF COORDS NA4397, NB3710, AND NB88010.	
REQUEST REPORT OF HEAVY VEHICLE MOVEMENT AND DIREC- TION IN VICINITY OF COORDINATES NA880000 AND NB884014.	
REQUEST LOC OF ANY HEAVILY GUARDED AREA WHERE PERSONNEL HAVE BEEN EXCLUDED IN VIC COORDS NA438070, NB370100, AND NB880100.	
REQUEST LOCATIONS OF ANY 100MM GUN AND 240 MORTARS IN SECTOR.	

Figure D-3. Visual File Index.

PRIORITY: 1		
REQUESTOR: G2, 52d DIV (M)	REQUEST NO: RII 04	
TIME REQUESTED: 050200 MAY 82	TIME REQUIRED: 052100 MAY 82	
ADDITIONAL DISTRIBUTION: NONE		
COLLECTION AGENCY TASKED: 5th CORPS	TIME: 052015 MAY 82	
RESPONSE:		
TWO TELS LOCATION VICINITY OF COOR-		
DINATES NB580160, UNDER CAM,		
LAUNCHERS ERECTED.		
REQUEST LOCATIONS OF ANY TELS IN VICINITY OF COOR-		
DINATES NA430970, NB370180, AND NB580160.		

Figure D-4. Collection Management Visual File Card.

a. Priorities can be shown by using different colored cards or index tabs. For example, if a request must be answered within a certain timeframe, a red card or index tab will highlight its importance to the CMO, no matter how many shift changes take place.

b. The cards can be grouped in the visual files in a number of ways: OB factors, NAIs, requestor, or collector. In each operation, the file may start out one way and, by necessity, be changed as the situation changes. This can be accomplished quickly as the cards are easily manipulated.

c. When the collection requirement is satisfied, the card is removed from the visual files. The remainder of the cards are not disrupted. The 5x8 card can then be placed in a small file organized by geographic areas. This enables the CMO to build a data base on the responsiveness of the collection agencies within the geographical areas.

d. If the visual file method is used, the CMO must maintain two charts. One chart is used to depict the PIR and IR which drive the collection effort (Figure D-5). The second chart lists the available units and agencies, and those tasked with each requirement (Figure D-6). This chart is needed to prevent overloading or overlooking any single available collector. Both charts are shown in the following illustrations.

PIR	IR
1. Does the enemy intend to deploy nuclear weapons in the the division sector?	1. What is the location of the second echelon? When will it be committed? 2. What avenue of approach will the enemy use into FULDA?

Figure D-5. Commander's PIR/IR.

AGENCIES	TASKING
MI BN	RII-01
DIVARTY	RII-03
ENGR BN	
ARMORED CAVALRY SQD	
BRIGADES	
CORPS	RII-02, RII-04, RII-05
ADJACENT DIVISIONS	

Figure D-6. Available Agencies and Tasking.